Wednesday 08 May 2024

Gathering Timely Feedback: How to Run Effective Pulse Surveys



Presented by Catherine Wearden Principal Consultant



Hosted by Camilla Clarke Business Development Manager



The line up

- 1. Agenda Consulting
- 2. Poll what do you do?
- 3. Pulse Surveys
- 4. Case studies
- 5. Q&A Discussion



1 Agenda Consulting



Agenda Consulting

We are a research consultancy.

We work with leaders of international and domestic non-profit organisations around the world.

We enable them to measure, improve and sustain high levels of engagement so that their organisations can make the greatest impact.

We have long-standing relationships with our clients and work closely with our clients to understand their needs. We are proud that our clients see us as trusted partners.





Our Surveys



Content

Employee Engagement

Volunteer Engagement

Diversity and Inclusion

Health and Wellbeing

Respectful Workplace

Onboarding and Exit

Membership

Organisational Change

Internal Customer



Approach Full Surveys

Pulse Surveys

Action Planning Support



Our Sector Experience





Our Advice and Support





Our Technology Platform: Reflections

Reflections supports your surveys end-to-end



Strong IT security, data protection, privacy policies, and confidentiality





2 Poll – What do you do?

1. What is your organisation's approach to engagement surveys? (Single Choice)

4/4 (100%) answered

Full surveys only	(0/4) 0%
Full and pulse surveys	(3/4) 75%
Pulse surveys only	(0/4) 0%
Neither full or pulse at the moment	(1/4) 25%



3 Pulse Surveys



What are Pulse Surveys?

	Pulse	Full
Scope	Focussed	Broad
Number of Questions	10-15	40-60
Demographics	Full	Full
Open questions	1 max.	2-5
Frequency	Every 2/3/6/12 months	Every 1-2 years



Advantages and Disadvantages

• Up to date picture

- Quicker feedback on your initiatives
- Agile and responsive
- Contributes to culture of two-way communication
- Trends over time lead to more robust data
- Include key questions as KPIs in organisation-wide dashboards
- Quicker to complete
- More concise for managers

- Possible disappointment for people who wish to give feedback on topics not covered
- Less useful as a diagnostic tool and for priority setting
- Harder to understand key drivers and connections between questions
- May come around too quickly for change to have embedded



The scope of topics for surveys has widened



Agenda •••

Common Survey Rhythms for F(ull) or P(ulse)

	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
1 Full every 2 years	F								F
2 Full every year	F				F				F
3 Full every 2 plus pulse in intervening yr.	F				Ρ				F
4 Full every 2 plus six- monthly pulse	F		Р		Р		Р		F
5 Six monthly pulse	Р		Р		Р		Р		Р
6 Quarterly pulse	Р	Р	Р	Р	Р	Р	Р	Р	Р



Types of Pulse Survey

A Standard: same questions each time. *What is our progress over time?*

B Tracking: a few core questions which reflect KPIs (e.g. engagement), plus questions which reflect priorities: organisation-wide and sometimes departmental. *Are our actions moving the needle*?

C Topic focussed: Core plus different topic each time. *How are we doing on a key topic?*

D Audience Specific: questions for departments or demographics. *How is the audience feeling on key questions? Are local actions moving the needle?*

	1	2	3
A Standard	Standard	Standard	Standard
B Tracking	Core	Core	Core
	Priorities	Priorities	Priorities
C Topic	Core	Core	Core
Focussed	Wellbeing	Leadership	Culture
D Audience Specific	Tanzania	Kenya	Women managers



Key Considerations

How much change is planned? How fast are things changing? Are managers and leaders taking action?

What are your response rates like?

How much buy in do you have from leadership?

What other mechanisms do you have for feedback?



Pulse survey analysis/reporting

Comparison with previous full and pulse surveys – track progress

Comparison with benchmark – assess position

Demographic results vs whole organisation

Analysis of open questions into key themes and by team



4 Case studies



Case study 1: Maintaining engagement through change

Moving into a period of organisational change

Aim to gather meaningful feedback and maintain high levels of engagement



Decided to incorporate pulse surveys in survey programme and more frequently gather feedback

Pulse surveys focused on specific issues identified as areas to explore in full engagement survey

Combination of full and pulse surveys enables them to regularly listen to their people on priority topics and maintain high engagement



Case study 2: Embedding listening and tracking change

Staff Engagement survey led to adoption of 5 priority areas

Keen to embed a culture of listening as well as tracking change

Decided to run annual pulse surveys focussing on priority areas

Results showed a number of departments where good progress has been made

Pulse surveys seen as quick and easy, inclusive and support continuous improvement





Cour Pénale Internationale

International Criminal Court

5 Questions and Discussion



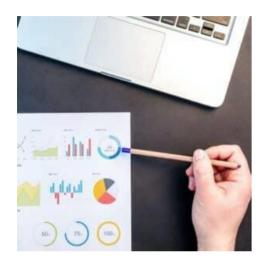
We'd love your feedback



reflections.agendaconsulting.co.uk/webinarfeedback



Upcoming webinars



Analysis Techniques for Maximising Survey Insight

Wednesday 15 May at 1.30pm UK time

Register here: <u>https://www.agendaconsulting.co.uk/product/webinar-analysis-techniques-for-maximising-survey-insight/</u>



Driving effective organisational change with engagement surveys

Wednesday 05 June at 2pm UK time

Register here: <u>https://www.agendaconsulting.co.uk/product/webinar-driving-effective-organisational-change-with-engagement-surveys/</u>



Get in touch

Catherine Wearden

Catherine.wearden@agendaconsulting.co.uk

Camilla Clarke

Camilla.Clarke@agendaconsulting.co.uk

+44 (0)1865 263720 www.agendaconsulting.co.uk

Follow @AgendaConsult

in linkedin.com/company/agenda-consulting

